

BCS Digital Industries Apprenticeship

Standard Specific Guidance for Training Providers

Level 4 Network Engineer Apprenticeship

Version 6.0 May 2019

Change History

Any changes made to the project shall be clearly documented with a change history log. This shall include the latest version number, date of the amendment and changes made. The purpose is to identify quickly what changes have been made.

Version Number and Date	Changes Made
November 2016 V1.0	 Document created from three earlier documents: Training Provider Reference and Guide Summative Portfolio Guide Employer Reference Guide
November 2016 V1.1	Summative portfolio declaration included within Template 5
February 2017 V1.2	Final checks and amendments
December 2017 V2.0	Update to technical competencies, knowledge standards and work activities
May 2018 V3.0	Removal of typical evidence and update to work activities.
February 2019 V4.0	Updates to proficiencies Business Skills, Complexity, Autonomy and Influence throughout the document
April 2019 V5.0	Updates to proficiencies Business Skills, Complexity, Autonomy and Influence throughout the document
Version 6.0 May 2019	Complete document layout overhaul. Competencies and proficiencies unchanged.

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Purpose of this Document

The purpose of this document is to provide useful information and suggested supporting documentation specific to the Network Engineer apprenticeship. It should be read in conjunction with the Standard, Occupational Brief and Assessment Plan and is designed to give training providers some tools to help them build their own programme from training plan through to end point assessment (EPA).

This guide will provide supporting information around how to help the apprentice to meet and go beyond the standard and a number of useful documents to support the training provider in meeting their responsibilities in managing the apprenticeship from training plan through to the EPA.

Introduction

The BCS Level 4 Network Engineer Apprenticeship is one of the suite of Digital Industries Apprenticeships that have been designed by the industry to address skills shortages and meet the ever-changing needs of UK employers.

The BCS website provides the broad view on how to run an apprenticeship programme to the BCS Digital Industries Standard. This document has been designed to give training providers the tools to build their programme and to assist them in helping apprentices and employers towards the successful completion of each element of the EPA.

The areas where a training provider should be involved in ensuring a successful outcome to the apprenticeship are:

- mapping and assessing work against the standard;
- advising the employer and the apprentice on which knowledge modules, vendor or professional certificates and other relevant training and activities are most appropriate for their requirements, and agree a suitable training plan;
- assisting the apprentice with applying knowledge in the workplace;
- acting as an advisor to the apprentice and the employer to ensure the programme remains on track and any concerns are addressed;
- helping the apprentice to select evidence for their summative portfolio;
- supporting the apprentice through the synoptic project;
- confirming the apprentice's readiness for the EPA.

The following series of checklists can be used by the training provider to help manage the process through to completion. Training providers may substitute their own processes and documentation as they see fit in order to effectively manage their key areas of responsibility as set out above.

The Network Engineer Apprentice

The primary role of a network engineer is to design, install, maintain and support communication networks within an organisation or between organisations. Network engineers need to maintain high levels of operation of communication networks in order to provide maximum performance and availability for their users, such as staff, clients, customers and suppliers. They will understand network configuration, cloud, network administration and monitoring tools, and be able to give technical advice and guidance.

Job titles may be different across different organisations so the role may also be referred to as Network Technician, Network Engineer, Systems Engineer, Network Administrator.

Knowledge Standards, Technical Competence and Behaviour and Relationship Standards

Tables 1, 2 and 3 contain details of the topics that the training provider may decide to cover in their development plans and scheduled work activities in order to stretch the apprentice.

The knowledge standards define learning that must take place during the apprenticeship, **both through the activities and the apprentice's own independent learning**. The additional assessment criteria detailed in the table show how a training provider can stretch the apprentice's learning beyond the requirement as set out in the occupational brief. However, it is important to remember that stretching the apprentice in this way will only have a bearing on their final grading if the impact is demonstrated through their competence in the EPA. These knowledge standards, therefore, show the additional learning that may support the apprentice in improving their overall competence. Technical knowledge and understanding are assessed throughout the apprenticeship through a combination of Ofqual regulated knowledge modules and/or specified vendor and professional qualifications which must be passed before the EPA can take place.

Qualification	IFA Knowledge	Occupational Brief Expected	Assessment Criteria
Name	Standard	Minimum Requirement	The Learner Can
BCS Level 4 Certificate in Network Principles	Understands and applies the principles of networking, protocols and associated technologies.	 Apprentices should develop a solid understanding of network protocols and how they are used to implement data communications. This should include the differences between the latest published versions of OSI layer model, IP, TCP/IP, routing and switching, WANs, LANs i.e. the differences between IP v4 and IP v6. 	Describe the components of a network. Explain how rules are used to facilitate data communication. • encoding; • formatting and encapsulation; • size; • timing; • delivery options; • unicast; • multicast; • broadcast. Explain the role of protocols in facilitating interoperability in network communications. • RIPv1; • RIPv2; • OSPF; • EIGRP; • RIPng; • OSPFV3; • EIGRP for IPv6. Describe LANs, WANs and MANs.

Qualification	IFA Knowledge	Occupational Brief Expected	Assessment Criteria
Name	Standard	Minimum Requirement	The Learner Can
			Understanding of all seven layers and representative protocols at each layer within the OSI model. • the Physical layer; • electrical; • optical; • wireless. • the Data Link layer; • purpose of the Data Link layer; • data format; • description of an Ethernet frame; • the Network layer; • purpose of the Network layer; • Internet Protocol; • the Transport layer; • purpose of the Transport layer; • Transport layer protocols (TCP and UDP); • the Session layer; • purpose of the Session layer; • purpose of the Presentation layer; • purpose of the Presentation layer; • purpose of the Presentation layer; • purpose of the Application layer.

 Explain the purpose and features of IP. IP addressing - definition of network and host addresses; classful addressing (class A, B, C, D, E); IP address allocation; IP address format binary; dotted decimal notation; network and broadcast addresses; IP header format; type of service (TOS) field; protocol field; time to live (TTL) field; checksum; mapping IP to the Datalink layer; Address Resolution Protocol (ARP); ARP broadcast; Reverse Address Resolution Protocol (RARP); IP scaling problems;
 IP address format
- bioon/
■ Dinary,
 dotted decimal notation;
 network and broadcast addresses;
 IP header format;
 type of service (TOS) field:
\circ protocol field:
time to live (TTL) field:
o cnecksum;
 mapping IP to the Datalink layer;
 Address Resolution Protocol (ARP);
 ARP broadcast;
 Reverse Address Resolution Protocol
(RARP);
IP scaling problems;
 growth of Internet;
 subnet masks – the need for 3rd level of
hierarchy:
subnet mask format:
 logical AND operation:
public and private addresses:
 default gateway:
 static and dynamic address allocation:
Junamic Heat Configuration Protocol
(DHCP):
 DHCP server requirements.
the DHCP process (DORA).

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 DHCP lease;
 domain names;
 domain name resolution;
 requirements of DNS servers;
 host name resolution (7 step sequence);
 NetBIOS name resolution (6 step
sequence);
 subnetting (and supernetting) networks;
 design considerations (the 4 key
questions):
purpose of IP v6
 benefits of IP v6;
 extended address space;
 IP v6 addressing (binary, hexadecimal);
 octet pair notation;
 abbreviated octet pair notation;
IP v6 header format;
• version;
 priority, traffic class;
 o flow label;
 payload length;
\circ next header;
\circ hop limit;
 host address calculation;
 EU164 addresses;
 default gateway;
 router advertisement;
 extended features;
 path MTU discovery;
 mobility – destination options;
 IPSec authentication.

Qualification	IFA Knowledge	Occupational Brief Expected	Assessment Criteria
Name	Standard	Minimum Requirement	The Learner Can
	Understands and applies the applied maths required to be a network engineer.	 Apprentices should develop a solid understanding of numbering systems to enable them to calculate and convert values, including algorithms, data, binary, probability and statistics. 	 Explain different numbering systems binary; decimal; hexadecimal. Demonstrate an ability to convert between binary and decimal. Demonstrate an ability to calculate the number of host addresses available when given a network and a subnet mask. Demonstrate an ability to calculate the necessary subnet mask when given a network diagram in order to accommodate the requirements of the network. Explain the benefits of variable length subnet masking (VLSM). Explain what an algorithm is and give examples of their use in computer networking. DUAL. Which routing protocol uses it. How it determines the correct path. Dijkstra. Which routing protocol uses it. How it determines the correct path.

Qualification	IFA Knowledge	Occupational Brief Expected	Assessment Criteria
Name	Standard	Minimum Requirement	The Learner Can
BCS Level 4 Certificate in Network Systems and Architecture	Understands the causes and consequences of system failure including load balance and storage protocols and responds appropriately.	 Apprentices should develop a solid understanding of the types of systems failures and their consequences and be able to respond appropriately. 	 Describe the causes and impact of DNS round robin failures and summarise the appropriate response for each. misconfiguration - loss of connection to one/all nodes; single/multiple node failure(s) - intermittent connection; all nodes fail - complete outage. Explain causes and consequences of network load balancer failures and summarise the appropriate response for each. misconfiguration - loss of connection to one / some nodes increasing load on remaining nodes; misconfiguration – loss of connection to all nodes; single node failure - intermittent connection; single/multiple node failures - intermittent loss of access; all nodes failure - complete outage.

Qualification	IFA Knowledge	Occupational Brief Expected	Assessment Criteria
Name	Standard	Minimum Requirement	The Learner Can
			 Describe the causes and impact of failures of RAID (0,1,5,10) and summarise the appropriate response for each. loss of single / multiple disks - reduced throughput / loss of data depending on RAID level and number of disk failures; loss of RAID controller - permanent / temporary loss of access to data. Describe the causes and impact of failures of network shares and network-attached storage (NAS), and summarise the appropriate response for each. misconfigured firewall or protocols (NFS, SMB, TCP/IP, AFS) - complete loss of access to NAS; misconfigured NFS - loss of access for Linux / NAS network shares; misconfigured SMB - loss of access to Windows network shares; misconfigured AFS - loss of access for Apple systems shares; misconfigured authentication and/or authorisation - loss of access to some / all NAS / network shares.

Qualification	IFA Knowledge	Occupational Brief Expected	Assessment Criteria
Name	Standard	Minimum Requirement	The Learner Can
			 Explain causes and consequences of storage area network (SAN) failures over the Fibre Channel protocol and summarise the appropriate response for each. single misconfigured or failed Fibre switch - increased load on remaining switches and possible reduced throughput and/or storage outage. The standard data network is unaffected; loss of all Fibre switches - complete loss of access to storage. The standard data network is unaffected; failure of a single host bus adapter (HBA) - increased load on remaining HBA on a single node and possible reduced throughput for this node or complete outage if this is the only onboard HBA.

Qualification	IFA Knowledge	Occupational Brief Expected	Assessment Criteria
Name	Standard	Minimum Requirement	The Learner Can
			 Explain causes and consequences of SAN failures over Fibre Channel over Ethernet (FCoE) and summarise the appropriate response for each. single misconfiguration or failed standard switch - increased load on remaining switches and possible reduced throughput or storage outage. The standard data network may also be impacted; TCP/IP misconfiguration - inability for some / all nodes to access storage; failure of a single network interface controller (NIC) - increased load on remaining NIC on a single node and possible reduced throughput for this node or complete outage if this is the only onboard NIC; incorrect / invalid logical unit number (LUN) - inability to access logical storage device; loss of network - total outage.

Qualification Name	IFA Knowledge Standard	Occupational Brief Expected Minimum Requirement	Assessment Criteria The Learner Can
			Explain causes and consequences of SAN failures over the iSCSI and summarise the appropriate response for each
			 Single misconliguration of failed standard switch - increased load on remaining switches and possible reduced throughput or storage outage. Standard data network may also be impacted; TCP/IP misconfiguration - inability for some / all nodes to access storage; failure of a single NIC - increased load on remaining NIC on a single node and possible; reduced throughput for this node or complete outage if this is the only onboard NIC. incorrect / invalid iSCSI qualified name (IQN) address - inability to access logical storage device.
			Describe the causes and consequences of cloud storage failures and summarise the appropriate response for each; with a focus on personal and enterprise storage: OneDrive, Dropbox, Google Drive, Amazon EC2 and Microsoft Azure.
			 router / ISP failure - complete loss of access; TCP/IP misconfiguration - inability for some / all nodes to access storage; misconfigured authentication / authorisation - loss of access to some / all cloud storage; cloud service provider failure - loss of access to data and / or loss of data.

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Qualification	IFA Knowledge	Occupational Brief Expected	Assessment Criteria
Name	Standard	Minimum Requirement	The Learner Can
			 Explain the causes and impact of computer system failures and summarise the appropriate response for each. memory component failure - individual node crash; SSD/HDD failure - system crash and possible loss of data; CPU failure - intermittent system crash or failure to boot on a single node; power supply - intermittent system crash or failure to boot on a single node; cooling - intermittent crash or possibly permanent damage to components.

Qualification Name	IFA Knowledge Standard	Occupational Brief Expected Minimum Requirement	Assessment Criteria The Learner Can
			 Express the causes and impact of network failures and summarise the appropriate response for each. NIC failure - loss of access from/to one network node; switch failure - loss of access to LAN or reduction in throughput depending on redundant configuration; router failure - loss of access to WAN or reduction in throughput depending on redundant configuration; firewall - loss of access to some/all network nodes / protocols; web proxy - loss of access to web traffic; cabling - incorrect cable type (straight through / cross over); cabling - exceeding recommended lengths and / or EMI; wireless - exceeding maximum distance and / or EMI or RFI.
			Describe the causes and impact of incorrectly applied / faulty patches and summarise the appropriate response for each. • intermittent problems / complete loss of function; • failure to boot OS.
			Explain causes and impact of IP Addressing configuration errors and summarise the appropriate response for each; with a focus on Invalid IP address, netmask, gateway and DNS Server. • loss of access to some / all LAN / WAN / nodes.

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Qualification Name	IFA Knowledge Standard	Occupational Brief Expected Minimum Requirement	Assessment Criteria The Learner Can
			 Describe the causes and impact of VLAN configuration errors and summarise the appropriate response for each. invalid VLAN tagging - loss of access to nodes / lack of necessary network isolation.
			 Explain causes and impact of excessive heat and summarise the appropriate response. intermittent restarts / complete component failure.
			Describe causes and impact of a lack of power and summarise the appropriate response. blackout / brownout; intermittent problems; system reboots; complete loss of systems;
			 data loss. Describe causes and impact of EMI / RFI and summarise the appropriate response. network interference - loss of some / all data.
			 Describe the causes and impact of backup failure and summarise the appropriate response. misconfigured backup / restore - loss of some / all data;
			 corrupted missing / backup medium - loss of some / all data; fault backup / restore device - loss of some / all data.

Qualification Name	IFA Knowledge Standard	Occupational Brief Expected Minimum Requirement	Assessment Criteria The Learner Can
			 Explain the causes and impact of malware infection and summarise the appropriate response. lack of user training - loss of some/all data and or reduction in work efficiency; insufficient anti-malware tools - loss of some / all data and / or reduction in work efficiency; poorly configured firewall - loss of some / all data and / or reduction in work efficiency. Explain the causes and impact of poor wireless security and summarise the appropriate response. weak encryption / poor selection of passphrase - loss of some / all data and / or reduction in work efficiency.
			 physical security. unauthorised access and / or loss of data and / or reduction in work efficiency.
			 Describe the causes of network latency and summarise the appropriate response. jitter on time critical services - poor quality VOIP / video conferencing
			 Describe the causes of lack of bandwidth and summarise the appropriate response. more traffic than network designed to accommodate - loss of some / all network traffic; misconfigured network device(s) - loss of some / all network traffic.

Qualification Name	IFA Knowledge Standard	Occupational Brief Expected Minimum Requirement	Assessment Criteria The Learner Can
			 Explain the causes of lack of storage capacity and summarise the appropriate response. lack of maintenance - storage filled resulting in system slowdown / crash; neglecting to plan for future storage needs storage filled resulting in system slowdown / crash; system failure producing large files - storage filled resulting in system slowdown / crash. Explain the causes of lack of memory and summarise the appropriate response. unexpected demand - system slow and / or crashes; failure to plan - system slow and / or crashes. Describe the causes of lack of compute (CPU) capacity and summarise the appropriate response. unexpected demand - system slow and / or crashes; failure to plan - system slow and / or crashes.
	Understands the architecture of a typical business IT system, including hardware, OS,	Apprentices should develop a solid understanding of the architecture required to implement IT systems to meet a business needs.	 Explain the purpose of types of network switches. layer 2; layer 3; three layered model (access, distribution, core); VLANs.

Qualification Name	IFA Knowledge Standard	Occupational Brief Expected Minimum Requirement	Assessment Criteria The Learner Can
	server, virtualisation, middleware and applications.		 Describe the functions of routers. static routing; dynamic routing; subnet access; WAN access; segmentation and broadcast traffic reduction.
			 Describe the function of wireless systems. wireless access points (WAP); wireless routers. Describe the functions of key network security devices. firewalls - stateful, stateless and deep packet inspection; intrusion prevention systems (IPS); intrusion detection systems (IDS); honeypot.
			 Explain the differences between server hardware formats. tower; rack mount; blade. Describe the typical client operating system features. designed for end user; includes a GUI; accesses resources provided by a server; user applications are locally installed.

QualificationIFA KnowledgeNameStandard	Occupational Brief Expected Minimum Requirement	Assessment Criteria The Learner Can
		 Explain the typical server operating system features. shares resources to client systems; stores resources centrally for easy management; may have a GUI and / or CLI. Describe the function of different types of server. Directory Active Directory / NIS; DNS; web proxy server; file and print; email; database; virtualisation. Explain the key function of business application software. sales - customer relationship management; finance - accountancy packages; HR - employee record management; technical support – helpdesk; general – communication; instant chat; VOIP; vide accountance accou

Qualification Name	IFA Knowledge Standard	Occupational Brief Expected Minimum Requirement	Assessment Criteria The Learner Can
			 Describe the functions of basic components of virtualised systems. host (type 1 and type 2); guest; hardware acceleration extensions (VT-x/AMD-V); sharing of physical resources; memory; storage; compute (CPU). Explain the key differences offered by levels of cloud service. Infrastructure as a Service (IAAS); Platform as a Service (SAAS). Describe the function of virtual desktop infrastructure. Explain the key features of middleware. distribute and coordinate processing across many hardware and application platforms; provides a centralised location for 'business logic'; provides a framework for the forwarding and
			queuing of transactions.

Qualification Name	IFA Knowledge Standard	Occupational Brief Expected Minimum Requirement	Assessment Criteria The Learner Can
BCS Level 4 Certificate in Network Security	Understands and responds to security threats, firewalls and vulnerabilities.	 Apprentices should develop a sound understanding of known security threats and how they can be mitigated. 	Describe security threats. • virus; • malware; • DDoS attacks; • Trojan; • worm; • spyware; • social engineering; • phishing attacks; • man-in-the-middle; • DNS poisoning. Describe vulnerabilities. • ports; • services; • code.
			 Describe security procedures. security policy; securing the perimeter; physical security; securing the network; securing devices; securing applications; O/S updates.

Qualification Name	IFA Knowledge Standard	Occupational Brief Expected Minimum Requirement	Assessment Criteria The Learner Can
			Describe common ways to protect data.
			 file and folder permissions;
			encryption;
			group policy.
			Describe protection against malicious software.
			 anti-virus;
			anti-malware.
			Describe types of firewalls.
			 packet filter;
			 stateful;
			application level;
			 intrusion detection systems;
			 intrusion prevention systems.

Table 2 – Network Engineer – Technical Competency Standards

The competency standards have been defined to demonstrate that the knowledge learnt has been applied in real work tasks, activities and projects in a business environment. Competencies are assessed throughout the apprenticeship through a combination of the employer reference, the synoptic project and a summative portfolio completed by apprentices from records of the work activities in which they have been involved. The training provider should assist the employer to identify suitable work tasks, activities and projects within the scope of their normal business activities for the apprentice to practice what they have learnt and to demonstrate all the competencies below.

The BCS apprenticeship is mapped to an internationally recognised skills framework and to work activities in which the apprentice would be involved. The following tables set out these competencies and the expected requirements against the work activities that might be demonstrated at and beyond the minimum expectation:

Competency Standard (IfATE Standard)	Expected Requirement (Occupational Brief)	Work Activities Demonstrating Expected Level of Competence
Can design simple networks from a well-defined specification and apply appropriate security products and processes.	 Apprentices can show a solid understanding of networks and are able to use the required techniques, tools, documentation and devices when designing secure networks. The OSI and TCP/IP Models; Types of networks; Topologies; Network devices; Media; Network Services; Network addressing schemes; Network planning documentation. Typically, this will have a minimum of two servers, at least 30 end point devices, a switch and with protection from known and standard threats. 	Translates simple logical designs into physical designs taking account of the target environment, performance requirements, existing systems, regulatory constraints, budgets, power supply requirements, fire protection and any potential safety-related aspects.

Competency Standard (IfATE Standard)	Expected Requirement (Occupational Brief)	Work Activities Demonstrating Expected Level of Competence
Can install and configure network components, including switches, routers and firewalls.	 Apprentices can install and configure the elements required to implement a secure network, including: Media; Hardware devices; Software. 	 Following agreed procedures, carries out routine configuration/installation and provides sufficient information for reconfiguration of network hardware and software. Implements network changes and maintenance routines, utilising the appropriate tools and test equipment. Facilitates and oversees installation, removal, upgrading and repair of network equipment. Carries out routine configuration/installation and reconfiguration of hardware and software. Using standard procedures and tools, carries out defined tasks associated with the planning, installation, upgrade, operation, control and maintenance of local and wide area networks for communication of any type of digital data, within one or more computer systems.

Competency Standard (IfATE Standard)	Expected Requirement (Occupational Brief)	Work Activities Demonstrating Expected Level of
		Competence
Can optimise the performance of network systems and services.	Apprentices can demonstrate how network performance can be optimised and be able to implement techniques to optimise performance as directed.	Conducts tests of the network hardware and/or software affected using supplied test procedures and diagnostic tools. Helps to resolve problems and faults, and corrects malfunctions, calling on help from more experienced colleagues if required. Documents results in accordance with agreed procedures.
		Carries out required network monitoring, logging and reporting tasks. Takes action on known errors and documented workarounds, logging such actions and advising supervisor or specialists when management or specialist attention is required. Uses network management systems tools to collect routine network load and model performance statistics.
		Uses network management systems software and appropriate analysis equipment to collect routine network load statistics, model performance, and create reports as required.
		Reviews network statistics, identifying trends in traffic flow and levels of service. Monitors activity over time to predict usage and comply with demand management SLA's.

Competency Standard (IfATE Standard)	Expected Requirement (Occupational Brief)	Work Activities Demonstrating Expected Level of
		Competence
Can monitor, test and adjust network systems and performance to meet accepted standards using diagnostic tools, analysers and other equipment.	Apprentices can demonstrate a minimum of three diagnostic techniques and tools that can be used to interrogate and gather information regarding network performance and evaluate this information to allow network performance to be optimised.	Conducts tests of the network hardware and/or software affected using supplied test procedures and diagnostic tools. Helps to resolve problems and faults, and corrects malfunctions, calling on help from more experienced colleagues if required. Documents results in accordance with agreed procedures.
	Can maintain security and performance of the network against known and standard threats.	Carries out required network monitoring, logging and reporting tasks. Takes action on known errors and documented workarounds, logging such actions and advising supervisor or specialists when management or specialist attention is required. Uses network management systems tools to collect routine network load and model performance statistics.
Can apply diagnostic tools and techniques to identify the causes of network performance issues.	Apprentices can show a solid understanding of the techniques and can apply a minimum of three tools to identify network performance issues and apply these to identify performance issues.	Carries out required network monitoring, logging and reporting tasks. Takes action on known errors and documented workarounds, logging such actions and advising supervisor or specialists when management or specialist attention is required. Uses network management systems tools to collect routine network load and model performance statistics.

Competency Standard (IfATE Standard)	Expected Requirement (Occupational Brief)	Work Activities Demonstrating Expected Level of
Can apply structured approaches to troubleshooting network issues and repair faults in hardware, software products and the network.	Apprentices can show a minimum of three techniques to gather information and use a minimum of two tools to troubleshoot issues and be able to isolate, repair or escalate faults.	Conducts tests of the network hardware and/or software affected using supplied test procedures and diagnostic tools. Helps to resolve problems and faults, and corrects malfunctions, calling on help
	They can communicate solutions and record in line with organisational procedures.	from more experienced colleagues if required. Documents results in accordance with agreed procedures.
		Investigates, diagnoses and resolves low impact network problems within service level agreement tolerances, referring to network users, other staff, and suppliers, as necessary.
		Assists in resolving problems in network systems and services. Documents such incidents and problems within the configuration management defect/problem reporting system.
Can undertake system upgrades to network hardware, software and operating systems.	Apprentices can use a minimum of 3 techniques to upgrade, apply and test hardware and software to at least three different network configurations ensuring that the network meets the organisation's requirements and minimises downtime.	Assists with the planning of network upgrades and modifications. Works with the Change Advisory Boards on all planned changes.
Can integrate network related software into an existing network environment.	Apprentices can demonstrate how to implement the integration of end users' software solutions into an existing network environment. They can develop, implement and communicate	Installs or removes network hardware and/or software, using supplied installation instructions and tools; follows agreed standards, including those for electrical work. Agrees the timing of the work with those affected, e.g. users, operations management,

Competency Standard (IfATE Standard)	Expected Requirement (Occupational Brief)	Work Activities Demonstrating Expected Level of Competence
Can interpret written requirements and technical specifications for network activities and maintain accurate records of network maintenance activities.	Apprentices can receive information from a manager, customer or technical specialist and interpret the information to accurately implement the defined requirements. They can monitor and identify maintenance requirements and implement required maintenance procedures. They can record accurate data and outcomes of work undertaken.	Carries out required collection of information and records, including using network management systems and appropriate performance analysis equipment to monitor installation performance against agreed service levels. Takes action on known or moderately complex network problems, escalating to superiors and specialists only when their action is required.
Can log and respond to network service calls and provide technical network support to end users as required.	Apprentices can demonstrate high levels of communication, organisational and prioritisation skills when dealing with clients and be able record details relating to an issue, whether face- to-face, remote or in writing.	Provides assistance to users in a professional manner following agreed procedures for further help or escalation of request. Maintains accurate records of user requests, contact details and outcome. Provides feedback to users. Investigates, diagnoses and resolves low impact network problems within service level agreement tolerances, referring to network users, other staff, and suppliers, as necessary.
Can document work done in accordance with agreed procedures.	Apprentices can show a solid understanding of the organisational procedures dealing with recording of information relating to IT systems and apply them effectively for internal and external customers. Can record information as specified in organisational polices and SLA.	Documents all work using required standards, methods and tools, including prototyping tools where appropriate. Produces reports on network defect/problem reporting data (e.g. data extracted from the configuration management system/known error database).

Competency Standard (IfATE Standard)	Expected Requirement (Occupational Brief)	Work Activities Demonstrating Expected Level of Competence
Can operate within the parameters of service level agreements, standards and/or agreed response times.	Apprentices can show a sound understanding of the Service Level Agreements (SLA) and how they impact their role as a network engineer.	Supports service level management in monitoring the impact of network problems on agreed service levels.
	They can respond appropriately and in line with agreed timescales	
Can operate effectively in the business environment and responds to business issues related to network engineering.	Apprentices can show a sound understanding of the factors that impact on a business environment to enable them to carry out their role as a network engineer effectively.	Responds to service requests for support by providing information to fulfil requests or enable resolution. Applies client services standards to resolve or escalate clients' service problems within a specified area of responsibility.
	They can work independently and demonstrate how they work securely within the business and recognise when there are factors effecting the network performance, including business	
	needs, downtime, security of data and access controls.	

Below are the criteria for demonstrating if the apprentice is working at a significantly higher level than the expected level of competence:

Criteria for Demonstrating Significantly Higher Competencies.	Key Indicators
Understands and applies a wide range of tools and methods.	This must be in addition to the range of tools required for a pass and
	demonstrate solid breadth and depth of knowledge, application and purpose
	of the tools used.
Accurately and appropriately applies and effectively implements the right	These situations / tasks must show a wide range and breadth of situations
tools and methods in a variety of different situations.	and be in addition to normal day to day work
A sophisticated user - fully exploits the functionality/capability of the tools	This must demonstrate solid breadth and depth of functionality, application
and methods.	and purpose of the tools selected.
	That they have researched and understood the rational for use and not just
	taken directions from others in the selection.
Extensive and deep understanding of different tools and methods and	This must demonstrate breadth and depth of the tools selected, why they
how and why they can be applied in different contexts.	have been selected and their appropriateness for the different tasks and uses.
Deals confidently and capably with a high level of interrelated and	This must demonstrate a confident and consistent approach to all areas of
interdependent factors in their work.	their work (both mundane and interesting work).
	They should have a thorough understanding and appreciation of their reliance
	and actions on others work.

Table 3 – Generic Behaviour and Relationship Standards

The behaviour and relationship standards have been defined to demonstrate that the apprentice applies the good behaviours and interpersonal skills that are needed in a business environment. Behaviours and business relationship skills are assessed throughout the apprenticeship through a combination of the employer reference, the synoptic project and a summative portfolio, which is completed by apprentices from records of the work activities in which they have been involved. The training provider could assist the apprentice by offering some additional soft skills training over and above their apprenticeship. The apprenticeship standard sets out the attributes required within the occupation brief, which can be accessed via the Apprenticeship section of www.bcs.org.

Behaviour and Relationship Standard	Expected Requirement
Apprentices can demonstrate the full range of skills, knowledge and behaviours required to fulfil their job role.	 Knows what skills, knowledge and behaviours are needed to do the job well. Are aware of their own strengths in the job role, and any areas for improvement. Appreciate who else is important, for them to do their job and fulfil the role effectively (e.g. colleagues, managers, other stakeholders). Are aware of potential risks in the job role (e.g. security, privacy, regulatory). Use personal attributes effectively in the role (e.g. entrepreneurship). Understand how the job fits into the organisation as a whole.
Apprentices can demonstrate how they contribute to the wider business objectives and show an understanding of the wider business environments.	 Understands the goals, vision and values of the organisation. Aware of the commercial objectives of the tasks/ projects they are working on. Understands the importance of meeting or exceeding customers' requirements and expectations. Is in tune with the organisation's culture. Aware of the position and contribution of the organisation in the economy. Understands the key external factors that shape the way the organisation function, e.g. regulation. Knows how the organisation can gain advantage in the industry, e.g. through innovation, technology, customer service etc.

Behaviour and Relationship Standard	Expected Requirement
Apprentices can demonstrate the ability to use both logical and creative thinking skills when undertaking work tasks, recognising and applying techniques from both.	 Logical thinking: Understands initial premise(s) and preconditions; Recognises the conclusion to be reached; Proceeds by rational steps; Evaluates information, judging its relevance and value; Supports conclusions, using reasoned arguments and evidence. Creative thinking: Explores ideas and possibilities; Makes connections between different aspects; Adapts ideas and approaches as conditions or circumstances change.
Apprentices can show that they recognise problems inherent in, or emerging during, work tasks, and can tackle them effectively.	 Problem-solving: Analyses situations; Defines goals; Develops solutions; Prioritises actions; Deals with unexpected occurrences.

Behaviour and Relationship Standard	Expected Requirement
Apprentices can manage relationships with work colleagues, including those in more senior roles, customers / clients and other stakeholders, internal or external, and as appropriate to their roles, so as to gain their confidence, keep them involved and maintain their support for the task / project in hand. Apprentices can establish and maintain productive working relationships, and can use a range of different techniques for doing so.	 Managing relationships: Understands the value and importance of good relationships; Influences others by listening to and incorporating their ideas and views; Acknowledges other people's accomplishments and strengths; Manages conflict constructively; Promotes teamwork by encouraging others to participate; Customer/client relationships: Understands their requirements, including constraints and limiting factors; Sets reasonable expectations; Involves them in decisions and actions; Interacts positively with them; Provides a complete answer in response to queries ('transparency', 'full disclosure'); Stakeholders: Understands who they are and what their 'stake' is; Prioritises stakeholders in terms of their importance, power to affect the task and interest in it; Uses stakeholders' views to shape projects early on; Gains support from stakeholders, e.g. to win resources; Agrees objectives.

Behaviour and Relationship Standard	Expected Requirement
Apprentices can communicate effectively with a range of people at work, one-to-one and in groups, in different situations and using a variety of methods. Apprentices can demonstrate various methods of communication, with an understanding of the strengths, weaknesses and limitations of these, the factors that may disrupt it, and the importance of checking other people's understanding.	 Intention/purpose: Understands the purpose of communicating in a particular situation or circumstance (e.g. inform, instruct, suggest, discuss, negotiate etc.); Checks that the person/people with whom one is communicating also understand the purpose; Is sensitive to the dynamics of the situation; Is aware of anything that might disrupt the effectiveness of the communication (e.g. status, past history); Method: Chooses a good, appropriate method for the situation; Aware of the limitations of the chosen method, and the possible risks of miscommunication (e.g. ambiguity); Takes account of the affective dimensions of the method (e.g. body language, tone of voice, eye contact, facial expression etc.); Execution: Expresses self clearly and succinctly, but not over-simplifying; Checks that the other person/people understand what is being expressed; Takes account of the potential barriers to understanding (e.g. filtering, selective perception, information overload);
	situation in response to cues from the other person/people.

These attributes are difficult to measure and are subjective in nature so cannot guarantee that any greater level of competence or proficiency is being demonstrated. The BCS apprenticeship is mapped to the Skills Framework for the Information Age (SFIA), an internationally recognised skills framework and to observable activities that an apprentice working to the level of responsibility appropriate for the role should demonstrate. Accordingly, the proficiencies that should be demonstrated by the apprentice are shown below.

Proficiency Standard	Work Activities Demonstrating Expected Level of Competence
Business skills	Demonstrates an analytical and systematic approach to issue resolution.
	Takes the initiative in identifying and negotiating appropriate personal development opportunities.
	Demonstrates effective communication skills.
	Contributes fully to the work of teams.
	Plans, schedules and monitors own work (and that of others where applicable) competently within limited deadlines and according to relevant legislation, standards and procedures.
	Appreciates the wider business context, and how their role relates to other roles and to the business of the employer or client.
Complexity	Performs a range of work, sometimes complex and non-routine, in a variety of environments.
	Applies a methodical approach to issue definition and resolution.
	Undertakes all work in accordance with agreed safety, technical and quality standards, using appropriate methods and tools.
Influence	Interacts with and influences colleagues.
	Has working level contact with customers, suppliers and partners.
	May supervise others or make decisions which impact the work assigned to individuals or phases of projects.
	Makes decisions which influence the success of projects and team objectives.

Proficiency Standard	Work Activities Demonstrating Expected Level of Competence
Autonomy	Works under general direction.
	Uses discretion in identifying and responding to complex issues and assignments.
	Usually receives specific instructions and has work reviewed at frequent milestones.
	Determines when issues should be escalated to a higher level.

Below are the criteria for demonstrating if the apprentice is working at a significantly higher level than the expected level of proficiency:

Proficiency Standard	Work Activities Demonstrating Competence Beyond the Minimum Expected
Business skills	Works independently and takes high level of responsibility.
	Undertakes work that is more complex, more critical or more difficult.
	Independently demonstrates an ability to extend or enhance their approach to work and the quality of outcomes.
	Doesn't just solve the problem but explores creative or innovative options to do it better, more efficiently, more elegantly or to better meet customer needs.
	Shows strong project management skills, in defining problem, identifying solutions and making them happen.
Complexity	Demonstrates a disciplined approach to execution, harnessing resources effectively.
	Drives solutions – with strong goal focused and appropriate level of urgency.
Influence	Externally – works with customers, suppliers, and partners in a variety of situations.
	Actively inspires and leads others, takes others with them, leads by example.

Proficiency Standard	Work Activities Demonstrating Competence Beyond the Minimum Expected
Autonomy	Internally – works alone, 1:1, in a team and across the company with colleagues at all levels.
	Reads situation, adapts behaviours, and communicates appropriately for the situation and the audience.
	Can be trusted to deliver, perform and behave professionally, manages and delivers against expectations, proactively updates colleagues and behaves in line with the highest values and business ethics.

Network Engineer Apprentice Templates

The following templates are designed to support the training provider, and will take them from training and development planning, through to the EPA readiness check. As with the tables above they can be used by the training provider to help them manage the process through to completion, although training providers may also substitute their own processes and documentation as they see fit in order to effectively manage their programme.

Template 1 – Training and Development Plan

Apprentice Details

Name	
ULN number	

Employer Details

Contact name	
Company name	
Company address	

Training Provider Details

Contact name	
Company name	
Company address	

Role Mapping Against the Network Engineer Standard

For each area of technical and behavioural competence an overall evaluation should be provided on a three-point scale to show how often this competence is required during the normal work carried out by the employer:

- competence is applied most of the time;
- competence is applied some of the time;
- competence is rarely required.

This evaluation could form the basis of an ongoing review with the apprentice on a regular basis.

Workplace Competence Map

This template shows the type of activities that are identified in the apprenticeship standard.

It is recognised that there are differences between the types of work carried out by different employers, so this template provides the opportunity to include any other activity that demonstrates the apprentice's competence during their normal duties.

The tables below could be used to make an evaluation of the apprentice's work environment and detail the work activities that a competent apprentice should be able to undertake. This activity should then lead to a discussion to identify any gaps with the employer and make a plan to redress the balance.

	Is the apprentice required to demonstrate the competency in the normal course of work?			
Competency Standard	Most of the Time	Some of the Time	Rarely	
Can design simple networks from a well-defined specification and apply appropriate security products and processes.				
Can install and configure network components, including switches, routers and firewalls.				
Can optimise the performance of network systems and services.				
Can monitor, test and adjust network systems and performance to meet accepted standards using diagnostic tools, analysers and other equipment.				
Can apply diagnostic tools and techniques to identify the causes of network performance issues.				
Can apply structured approaches to troubleshooting network issues and repair faults in hardware, software products and the network.				
Can undertake system upgrades to network hardware, software and operating systems.				
Can integrate network related software into an existing network environment.				

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	Is the apprentice required to demonstrate the competency in the normal course of work?			
Competency Standard	Most of the Time	Some of the Time	Rarely	
Can interpret written requirements and technical specifications for network activities and maintain accurate records of network maintenance activities.				
Can log and respond to network service calls and provide technical network support to end users as required.				
Can document work done in accordance with agreed procedures.				
Can operate within the parameters of service level agreements, standards and/or agreed response times.				
Can operate effectively in the business environment and responds to business issues related to network engineering.				

What is your overall evaluation of the apprentice's opportunity to demonstrate the technical competencies in the employer's normal workplace environment?

Please continue on a separate sheet if required.

Knowledge Module Training Plan

The knowledge standards define learning that should take place during the apprenticeship, both through the training provider activities and the apprentice's independent learning. The training provider should work with the employer to identify appropriate training for the apprentice to meet the requirements of the standard and the employer should identify opportunities within the scope of their normal business activities for the apprentice to demonstrate what they have learnt.

Knowledge and understanding will be delivered through BCS qualifications and vendor certifications in accordance with the standard.

Training Plan – Knowledge

BCS qualification	Selected	Vendor certification alternatives (or their direct replacement)	Selected
BCS Level 4		CCNA 1 + 2	
Certificate in Network		Network +	
Principles		Juniper JNCIA - Junus	
BCS Level 4		MCP Server Virtualisation – Windows Server	
Certificate in Network		Hyper V	
Systems and		MCP MS Exchange Server	
Architecture		MCP Server 2012	
		MCP Windows Administrator	
		Server +	
		Juniper JNCIS - Ent	
BCS Level 4		Security +	
Certificate in Network		CCNA Security	
Security		MTA Cloud and Mobility	
		Juniper JNCIS – Sec	

Technical Competence Development Plan

The following template may be used to ensure that the apprentice will be given the opportunity to demonstrate each of the required technical competencies stated in the standard.

	Responsibility	Employer		Training Provider		
Can design simple networks from a well-defined specification and apply appropriate security products and processes.						
How will this be ensured?						

	Responsibility	Employer		Training Provider
Can install and configure network	components, inclu	iding switches, re	outer	s and firewalls.
How will this be ensured?				

	Responsibility	Employer	Training Provider	
Can optimise the performance of	network systems a	ind services.		
How will this be ensured?				

	Responsibility	Employer		Training Provider
Can monitor, test and adjust netw diagnostic tools, analysers and ot	ork systems and p	erformance to n	neet a	accepted standards using
How will this be ensured?				

	Responsibility	Employer 🛛	Training Provider
Can apply diagnostic tools and tee	chniques to identif	y the causes of net	work performance issues.
How will this be ensured?			

	Responsibility	Employer		Training Provider 🛛	
Can apply structured approaches to troubleshooting network issues and repair faults in hardware, software products and the network					
How will this be ensured?					

	Responsibility	Employer		Training Provider		
Can undertake system upgrades t	Can undertake system upgrades to network hardware, software and operating systems.					
How will this be ensured?						

	Responsibility	Employer		Training Provider
Can integrate network related soft	tware into an exist	ing network envi	ronm	ent.
How will this be ensured?				

	Responsibility	Employer		Training Provider
Can interpret written requirements accurate records of network main	s and technical spe tenance activities.	ecifications for ne	etwor	k activities and maintain
How will this be ensured?				

	Responsibility	Employer		Training Provider 🛛
Can log and respond to network s as required.	ervice calls and pr	rovide technical n	etwo	ork support to end users
How will this be ensured?				

	Responsibility	Employer		Training Provider		
Can document work done in accord	Can document work done in accordance with agreed procedures.					
How will this be ensured?						

	Responsibility	Employer		Training Provider 🛛		
Can operate within the parameters of service level agreements, standards and/or agreed response						
times.						
How will this be ensured?						

	Responsibility	Employer		Training Provider 🛛
Can operate effectively in the busi	iness environment	and responds to	o bus	iness issues related to
network engineering.				
How will this be ensured?				

Template 2 – Weekly Diary

Week number	Activities completed	Competencies displayed	Supporting evidence

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Template 3 – Periodic Workplace Competence Assessment and Remedial Action Plan

This template can be used to track the competencies being applied in the workplace on a continual / periodic basis. The training provider can then discuss any gaps with the employer and make a plan to redress the balance.

Competence assessment

	Is the apprentice meeting the minimum competence standard?					
Can design simple networks from a well-defined specification and apply appropriate security						
products and processes.						
What should the appre	ntice start, stop or continue doing in order to develop this					
competence?						

Is the apprentice meeting the minimum competence standard?

Can install and configure network components, including switches, routers and firewalls. What should the apprentice start, stop or continue doing in order to develop this competence?

Is the apprentice meeting the minimum competence standard?

Can optimise the performance of network systems and services. What should the apprentice start, stop or continue doing in order to develop this competence?

Is the apprentice meeting the minimum competence standard?	? 🗆
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Can monitor, test and adjust network systems and performance to meet accepted standards using
diagnostic tools, analysers and other equipment.
What about the expression start star an eastimus drive in ander to develop this

What should the apprentice start, stop or continue doing in order to develop this competence?

Is the apprentice meeting the minimum competence standard?

Can apply diagnostic tools and techniques to identify the causes of network performance issues. What should the apprentice start, stop or continue doing in order to develop this competence?

Is the apprentice meeting the minimum competence standard?

Can apply structured approaches to troubleshooting network issues and repair faults in hardware, software products and the network.

What should the apprentice start, stop or continue doing in order to develop this competence?

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Is the apprentice meeting	the minimum com	petence standard?
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Can undertake system upgrades to network hardware, software and operating systems. What should the apprentice start, stop or continue doing in order to develop this competence?

Is the apprentice meeting the minimum competence standard?

Can integrate network related software into an existing network environment. What should the apprentice start, stop or continue doing in order to develop this competence?

Is the apprentice meeting the minimum competence standard?

Can interpret written requirements and technical specifications for network activities and maintain accurate records of network maintenance activities.

What should the apprentice start, stop or continue doing in order to develop this competence?

is the apprentice meeting the minimum competence standard ()	Is the apprentice meeting	g the minimum com	petence standard?	С
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		1
Can log and respond to r	network service calls and provide technical network support to end user	
as required.		

What should the apprentice start, stop or continue doing in order to develop this competence?

Is the apprentice meeting the minimum competence standard?

Can document work done in accordance with agreed procedures. What should the apprentice start, stop or continue doing in order to develop this competence?

Is the apprentice meeting the minimum competence standard?

Can operate within the parameters of service level agreements, standards and/or agreed response times.

What should the apprentice start, stop or continue doing in order to develop this competence?

Is the apprentice meeting	the minimum com	petence standard?	
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Can operate effectively in the business environment and responds to business issues related to network engineering.

What should the apprentice start, stop or continue doing in order to develop this competence?

Remedial action plan

An important function of the training provider is to act as an advisor to the apprentice and the employer to ensure that the programme remains on track and any concerns are addressed. The training provider should agree how best to provide ongoing assistance / advice throughout the apprenticeship, possibly as part of their contract / service agreement with the apprentice's employer.

If any remedial action is required, the table below could be used to record it.

Please continue on a separate sheet as required.

Template 4 – The Employer Reference

Overview

This template and guidance will assist the training provider in supporting the employer when completing the employer reference, which forms a key part of the EPA. The intent of the employer reference is for the employer to support the apprentice by validating the evidence that they have submitted for EPA.

The employer will be asked to provide an overall evaluation of the apprentice for each area of technical competence and behavioural proficiency, giving detail of how the apprentice meets each requirement.

This guidance shows the type of activities that could demonstrate the required competencies and behaviours being applied in the workplace. There are always differences between individual employers and their requirements so there is the opportunity for the employer to include any other activity that they think demonstrates the apprentice's competence. It should be completed by a senior member of the team, who is able to comment directly on work activities.

The apprenticeship standards are designed to cover a wide range of different job roles so there may be a small number of areas within these mandatory requirements that are not naturally occurring within the day-to-day duties of the apprentice. If it is not possible for the apprentice to demonstrate competence within their duties, a synoptic project should be selected that will allow the apprentice to demonstrate that they are competent in criteria that they are not exposed to during their normal working activities.

The template is provided as a standalone editable document and can be found on the BCS Accredited Provider area. This should be completed by the employer and submitted for review as part of the EPA.

Template 5 – Summative Portfolio Checklist

This template will support the training provider in working with the apprentice and employer to ensure the successful completion of the summative portfolio.

The checklists can be used by training providers to help them manage the process through to completion, although training providers may also substitute their own processes and documentation as they see fit.

The apprentice should gather artefacts and record information that can evidence their activities undertaken in the workplace. The portfolio of evidence should demonstrate that the apprentice can fulfil the full range of competencies which are required by the standard, as shown in this template.

The apprenticeship standards are designed to cover a wide range of different job roles so there may be a small number of areas within these mandatory requirements that are not naturally occurring within the day-to-day duties of the apprentice. If it is not possible for the apprentice to demonstrate competence within their summative portfolio, a synoptic project should be selected that will allow the apprentice to demonstrate that they are competent in criteria that they are not exposed to during their normal working activities.

The template is provided as a standalone editable document and can be found on the BCS Accredited Provider area.

Template 6 – EPA Readiness Check

This template is to support the training provider in assessing whether the apprentice has met the criteria for the EPA, as defined in the standard.

	Is the apprentice ready?	
Can design simple networks from a well-defined specification and	apply appropriate security	
products and processes.		
Comments		

	Is the apprentice ready?	
Can install and configure network components, including switches,	, routers and firewalls.	
Comments		

	Is the apprentice ready?	
Can optimise the performance of network systems and services.		
Comments		

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Is the apprentice ready?

Can monitor, test and adjust network systems and performance to meet accepted standards using diagnostic tools, analysers and other equipment.

Is the apprentice	ready?	
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Can apply diagnostic tools and techniques to identify the causes of network performance issues. **Comments**

Is the apprentice ready?

Can apply structured approaches to troubleshooting network issues and repair faults in hardware, software products and the network.

Comments

Is the apprentice ready?			
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Is the apprentice ready?

Can interpret written requirements and technical specifications for network activities and maintain accurate records of network maintenance activities. Comments

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	Is the apprentice ready?
Can log and respond to network service calls and provide technica	I network support to end users
as required.	
Comments	
	Is the apprentice ready?
Can document work done in accordance with agreed procedures.	

Comments

	Is the apprentice ready?	
Can operate within the parameters of service level agreements, st times.	andards and/or agreed respo	nse
Comments		

	Is the apprentice ready?			
Can operate effectively in the business environment and responds to business issues related to network engineering.				
Comments				

-

Professional Development

Activities Plan

BCS has defined a number of professional development activities that support wider professional and career development. These activities have been associated with the various levels of responsibility, and the activities listed in the table below represent those that are appropriate for an apprentice.

Training providers may wish to engage in assisting the apprentice in some of these activities as they can contribute towards the portfolio of evidence. The recommended activities include those shown below.

Professional Development Activities	Appropriate to the Role	Agreed with Apprentice and Employer
Participating in group activities inside or outside the working environment that can assist with the development of interpersonal skills.		
Undertaking unpaid activities that can help to develop professional skills or offer additional insight into, or understanding of, their working role.		
Undertaking learning in subjects relevant to, but not directly related to, their role (e.g. mentoring skills, cultural awareness and diversity training), perhaps through self-study or evening classes.		
Gaining basic knowledge of the employing organisation, its business, structure, culture, products/services, operations and terminology.		
Gaining knowledge of IT activities in the employing organisation external to their function.		
Exploring a topic that is not part of their normal responsibilities, and presenting findings to colleagues and/or management.		
Attending meetings, seminars and workshops organised by a professional body, and reading published material such as journals and web content.		
Undertaking learning and practice in the techniques of team and collaborative working. Gaining an understanding of the underlying concepts.		
Undertaking learning and practice in oral and written communications, including report writing and presentations.		

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Activities Typical Evidence

Areas of additional professional development activities that might be undertaken and associated typical evidence are shown below.

Professional Development Topic	Objectives	Typical Evidence
Understanding organisation	Gaining basic knowledge of the employing organisation, its business, structure, culture, products/services, operations and terminology. Gaining knowledge of IT activities in the employing organisation external to their function.	 organisation charts; company annual reports; company website; documents or reports from other areas of the business.
Additional business skills	Undertaking learning and practice in the techniques of team and collaborative working. Gaining an understanding of the underlying concepts. Undertaking learning and practice in oral and written communications, including report writing and presentations. Learning from experience and mistakes and applying the lessons as part of continuous improvement.	 presentations, reports or minutes of meetings that demonstrate communication skills, report writing abilities and collaborative activities; evidence of reviewing their work and suggesting improvements or critically appraising what they did and what they learned from it.
External activities	Participating in group activities inside or outside the working environment that can assist with the development of interpersonal skills. Undertaking pro bono (unpaid) activities that can help to develop professional skills or offer additional insight into, or understanding of, their working role.	 evidence of meetings attended through continuous professional development records; evidence of activities undertaken.

Professional Development Topic	Objectives	Typical Evidence
Additional learning	Undertaking learning in subjects relevant to, but not directly related to, their role (e.g. foreign language courses, mentoring skills, cultural awareness and diversity training), perhaps through self-study or evening classes. Exploring a topic that is not part of their normal responsibilities, and presenting findings to colleagues and/or management.	 evidence of learning undertaken from continuous professional development records; evidence of presentations given to colleagues and/or management.
Professional networking	Attending meetings, seminars and workshops organised by a professional body and reading published material such as journals and web content.	 evidence of meetings attended through continuous professional development records; written evidence summarising learning gained from reading.